2018 SUSTAINABILITY REPORT

The journey goes on

ATTACHMENT - COMPANY HIGHLIGHTS - THE ENVIRONMENT





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FERROVIE DELLO STATO ITALIANE

OUR APPROACH

Ferrovie dello Stato Italiane intends to incorporate the protection of the environment into the strategies and activities of the entire group by promoting and developing sustainable mass mobility built around rail transport.

In order to pursue this objective, it considers it essential to establish, carry out and monitor objectives which require the rational use of resources, the prevention and reduction of environmental risks, research into energy efficiency, and the promotion of renewable energy sources with the aim of gradually reducing the Group's carbon footprint.

The environmental policy and environmental management system governance model guide the processes and actions towards continuous improvement, carefully and continuously developing natural capital by spreading awareness of environmental matters and actively supporting the monitoring of environmental impacts.

Final energy consumption		2018	2017	2016
Electricity	MWh	5,670	6,103	6,397
with guarantee of origin or self-produced using photovoltaic technologies	%	100	0	0
Diesel		31,550	77,462	83,481
Natural gas	Sm ³	306,921	283,645	291,046

Comments on the trend

Energy consumption relates mainly to the management of the building housing the central headquarters in Villa Patrizi, Rome. The volume of natural gas consumed has remained essentially stable over the years, changing only in response to atmospheric conditions. The reduction in diesel consumption was due to the retirement of the diesel-powered thermal power plant in Trieste.



COMPANY HIGHLIGHTS







Comments on the trend

The figures in the table mainly refer to withdrawals for Villa Patrizi in Rome and are substantially steady given the type of activities (administrative) carried out at that site.

Consumption increased in 2018 as more people now work at the site and more well water was withdrawn from the well to water landscaped areas and for sanitary services.

Comments on the trend

The figures in the table refer to special waste produced by the Villa Patrizi site in Rome.

The data show a trend that is nearly stable because office activities are carried out at this site, entailing a steady rate of waste production (IT devices, furniture and air conditioners).



Commitments made	what we have accomplished	what we aim to do
Formalise the sustainability governance model and apply it at all Group organi- sational levels in progress/rescheduled	A draft of the sustainability governance model was prepared and shared with all internal company units	An induction process on sustainability issues was commenced to raise aware- ness at all organisational levels, from the members of the Board of Directors to all employees
Define long-term environmental targets	The fifth Group stakeholders' panel de- fined long-term goals for 2030-2050 in line with the process launched by the Group's Sustainability Committee	The Group will evaluate whether to imple- ment its strategic commitment in its busi- ness by including sustainability targets in remuneration policies, such as reductions in greenhouse gas emissions
Define a model to assess external econo- mic, social and environmental issues to be applied to the Group's main projects will be defined in progress/rescheduled	In 2018, a pilot project was comple- ted to measure the direct, indirect and induced social, environmental and eco- nomic impacts of the Freccialink service (Milan – Matera route). This project is a preliminary step in the definition of an as- sessment model that is applicable to all investments/Group activities	Discussions will be held with the main Group companies to define an external factor assessment model applicable to all key projects
Issue updated guidelines and provide cross training to the main Group compa- nies in progress/rescheduled	The environmental sustainability guide- lines were shared with the Group com- panies and are being issued. The roles and responsibilities of the sustainability and environment professional group are being updated	
Begin a project to integrate environmen- tal and social considerations during the procurement stage and to analyse and subsequently improve the sustainability performance of the Group's supply chain	A preliminary plan was prepared and presented to the main Group companies while collaboration with Railsponsible be- gan to extend RFI's involvement to the rest of the Group	A task force will be formed to implement the project and promote the integration of environmental and social considerations in procurement







Raw materials cycle



Aspects

Energy and emissions





Land



COMPANY HIGHLIGHTS





RFI

OUR APPROACH

RFI's environmental and social commitment is a strategic part of its industrial mission, which covers all the company's productive activities and those of its subsidiaries. Not only does it aim to protect the environment, but also to create shared value with a view to integrating sustainability in the business and focusing on the quality of life of the community.

RFI manages the rail network according to the principle of continuous improvement regarding efficiency, safety and accessibility, which means that it is contributing to a modal shift towards an increasingly integrated sustainable transport system.

In everyday life, this means:

 producing goods and services and developing the management, maintenance, planning and construction of the infrastructure, lines and stations, with increased attention to the reduction of environmental and social impacts, and pursuing the rational use of resources and land;

working on-site, in contact with the various areas that the railway passes through, with a constant focus on making the most of the vocations and the natural, social, urban and historical-archaeological heritage of the area, in close collaboration with the institutional bodies and the other stakeholders.

In order to do this, RFI operates in compliance with the principals and values listed in its environmental policy, implementing them with the involvement of the entire organisation and its suppliers within the scope defined by the environmental management system, included within the integrated safety management system.

Final energy consumption		2018	2017	2016
Electricity*	MWh	473,608	446,390	413,813
with guarantee of origin or self-produced using photovoltaic technologies	%	0	0	0
Diesel		16,737,158	17,693,463	17,367,409
Natural gas	${\sf Sm}^3$	9,131,584	8,509,108	8,392,092

* Including the consumption of self-produced photovoltaic energy. Excluding high voltage electricity absorbed by the railway companies' trains operating on the network operated by RFI.

••• Comments on the trend

Electricity consumption for uses other than traction in 2018 increased by roughly 6% on 2017, due, on one hand, to the commissioning of new central computerised devices and the transformation of diesel and natural gas heating systems into heat pump systems and, on the other hand, to the inclusion of Centostazioni in the scope of RFI, with its consumption of approximately 11,000 MWh, equal to around 2% of RFI's total consumption.

Diesel consumption decreased by some 5% on 2017, the net effect of two contrasting trends: while consumption of

railway transport and heating systems decreased (-15% and -23%, respectively), consumption for network maintenance work and shunting vehicles and consumption to power road and work vehicles increased (+14% and +4%, respectively).

Consumption of natural gas grew by a total of approximately 7% on 2017, with 85% of this growth due to the inclusion of Centostazioni in RFI's scope.









Comments on the trend

Water withdrawals decreased by roughly 20% on the previous year due not only to physiological changes resulting from the type and volume of production activities, the closure/retirement of several wells and additional water management optimisation and efficiency measures.

Comments on the trend

RFI's production of waste is closely tied to railway network maintenance. In 2018, the total quantity of waste produced was in line with the previous year, although the breakdown of hazardous and nonhazardous waste changed significantly. The percentage of hazardous waste dropped by 22% as there were fewer replacements of sleepers with CAP sleepers or eco-friendly treated sleepers, which were mainly carried out in 2017, while the percentage of non-hazardous waste grew by 8% in connection with the updating of tracks.

The total share of waste sent for recycling fell by 3% due to the growth in the percentage of hazardous waste sent for disposal.



Commitments made	what we have accomplished	what we aim to do
Relamping at 50 stations and audit activities to assess the lighting system before and after the project and to become eligible for the Conto Termico 2.0 subsidy granted by the Italian government completed	The replacement of fluorescent lighting systems with LED lighting systems and the installation of remote control/ management systems at 50 stations were completed. Over 100 lighting system audits were conducted in preparation for the replacement and requests for Conto Termico 2.0 subsidies	LED lighting systems will be installed in another 200 stations
400 low lightbulb signals were repla- ced with low LED signals as part of the long-term replacement plan for all low lightbulb signals (approximately 13,000) with low LED signals in progress/rescheduled	The replacement of 400 low signals was planned for 2018, bringing the total pro- gress of the long-term plan to 42% (ap- proximately 5,400 low signals replaced)	
Share the framework for the "Green Power for Rail" project for the self-pro- duction of photovoltaic energy	A technical/economic/regulatory fea- sibility analysis was completed for the project	
completed		
Start the experimental innovative electri- cal substation (four-year project) to regu- late the tension and energy accumulated by train braking	The experimental project was launched with a tender procedure to build the pro- totypes	The experimental project to recovery ener- gy from train braking will continue
completed		
	A virtual energy consumption gauge for trains was developed based on the type of train, the characteristics of the line and the season. During the year, the DCS (Data Collection System) prototyping was completed	The DCS system prototype will be delivered
	An analysis was conducted on the com- pany car fleet, along with a technical/ economic feasibility study for its progres- sive replacement with electric cars	The use of electric cars began with testing for managers of the local units

	COMPANY HIGHLIGHTS		
	Commitments made	what we have accomplished	what we aim to do
27	Roll out the customised "Atlantide" infor- mation system to automatically fill out wa- ste loading and unloading ledgers	Atlantide" began operating for some of the company units involved in the waste management process	The use of Atlantide will be extended t all units involved in the waste manage ment process
	completed		
		At the Bari steel mill, which specialises in the production of manganese steel "frogs" (the foundation for railway exchanges), a project began to expand the regenera- tion of foundry sand to prepare moulds, reducing their disposal and instead reu- sing them in the production cycle	The project will continue for the reuse foundry sand
		Experimental production began on eco-ballasts using blast foundry slag to create stone chippings for the ballast. Du- ring the year, an operating section of the infrastructure was identified for the testing and agreements were reached for on-site testing of the new material	On-site testing will begin on the ne eco-ballast material and synthetic sleepe
	Continue designing and implementing a process for the measurement and moni- toring of corporate water consumption, using the meters for RFI's most significant water utilities (which represent 75% of an- nual costs, based on 2016 expenditure), in order to launch a virtuous process to save water. Begin technical and project studies for:	The water consumption monitoring and measurement process began in the area, with the reading of meters, and the initial technical and project studies were com- pleted as part of the long-term water ma- nagement project for the optimisation/ef- ficiency of water according to consistent criteria for the entire country. The activities included:	The water management project will cor nue with the design of pilot systems to cover water at two depots' washing pl tforms and reuse it to wash work vehicle
	 acquiring/renewing/reviewing authorisations related to water management; mapping water networks and procurement points. 	 the survey of wells and springs on the entire network was performed and a schedule was prepared for their di- sposal; 	
	Conduct a survey for the retirement or transferability of current wells and springs	 recnnical and project studies were completed for the optimisation/effi- ciency of the local Milan, Turin and Naples systems 	
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	Commitments made	what we have accomplished	what we aim to do
	Update the PAI (plan regulating the more urgent aspects of the hydrogeological structure) mapping data and integrate them with the PGRA (flood risk manage- ment plan) data for infrastructural sections at hydrogeological risk	The PGRA was prepared for infrastructu- ral sections subject to hydrogeological risk and integrated in the updated PAI mapping. In collaboration with CERI - research cen- tre for geological risk prediction, preven- tion and control - of the "La Sapienza" University in Rome, monitoring/alert sy- stems were created and rolled out for five pilot systems to protect railway tracks from rapidly falling objects	
Y	Extend the use of suppliers' sustainability to calculate their score for the awarding of contracts, using the monitoring platform developed by EcoVadis, for all tenders completed	The use of suppliers' sustainability to calculate their score for the awarding of contracts based on the most cost-effective bids was extended to all tenders	The use of suppliers' sustainability to calculate their score for the awarding of contracts based on the most cost-effective bids was extended to all tenders
	Begin participating in round tables pro- moted by Railsponsible completed	Participation in the round tables promoted by Railsponsible began	The round tables promoted by Railsponsible will be extended to all group companies un- der FS S.p.A.'s coordination
	Maintain OHSAS 18001 certification	OHSAS 18001 certification of the wor- ker health and safety management system was confirmed	Activities will begin to make the system compliant with ISO 45001:2018 requi- rements
		The Green Academy was launched, a trai- ning initiative to raise environmental awa- reness	Local Green Academies will be establi- shed



COMPANY HIGHLIGHTS

RFI'S SUBSIDIARIES

BLUFERRIES

Final energy consumption	2018	2017	2016
Diesel	6,924,716	7,032,824	6,471,146

Comments on the trend Diesel consumption was slightly down on the previous year (-1.6%) despite the increase in the number of journeys in the fourth quarter of 2018 due to the launch of more energy-efficient HSC (high-speed craft).





Comments on the trend

Due to the particular non-routine maintenance performed on ships, the production of hazardous and nonhazardous waste decreased in 2018.







Continuous improvement







Energy and emissions





Land

RFI'S SUBSIDIARIES

TERMINALI ITALIA

Final energy consumption		2018	2017	2016
Electricity	MWh	2,371	2,519	2,807
with guarantee of origin or self-produced using photovoltaic technologies	%	66	0	0
Diesel		1,498,000	1,719,181	1,766,282

Electricity consumption continued to fall (-6%) as in 2017 following the replacement of traditional lightbulbs with LED lights in light towers and the bridge crane lights at the Verona Quadrante Europa. 66% of energy consumed in 2018 was from renewable sources, for which the company has signed a specific contract within the scope of the Group framework agreement.

······ Comments on the trend ·····

The drop in diesel consumption (-31%) also continued in line with the crane fleet updating and replacement plan – now completed - and the plan to update the shunting vehicle fleet for the Verona Quadrante Europa and Bari terminals.











More non-hazardous waste was produced in the year, specifically due to non-routine maintenance to clean sludge tanks and drains at the Verona Quadrante Europa terminal and the smaller percentage of nonhazardous special waste sent for recycling.

The decrease in the amount of hazardous special waste produced continued in 2018 due to the decrease in maintenance on the new mobile cranes.



Aspects





Raw materials cycle





Energy and emissions



Water cycle



Land







TRENITALIA

OUR APPROACH

Trenitalia considers the safety of railway operations, the quality of services provided, the protection of the environment, the safeguarding of the health and safety of its workers and energy efficiency as strategic elements in its business. Trenitalia has therefore formalised an integrated policy (quality, environment, occupational health and safety and energy) that generally directs and guides the company towards achieving its mission and gaining a competitive edge, which uses the environmental benefits of railway transport as leverage to create incentives for sustainable mobility. For these reasons, Trenitalia has adopted a certified management system that conforms to the requirements of the OHSAS 18001, ISO 14001, ISO 9001 standards. As for energy efficiency, Trenitalia is promoting a broad energy diagnosis campaign at its industrial plants to progressively improve the energy performance of its maintenance activities, through investments in the installation of LED lighting systems and the redevelopment of the energy supplies for compressed air and heating systems and the production of renewable energy from photovoltaic plants. Also with respect to the purchase of new rolling stock, Trenitalia is making efforts to include a series of clauses entailing significant progress in the energy efficiency of vehicles, as in previous calls for bids for the contract for over 500 regional electric and diesel trains awarded previously. To protect water resources, the company has initiated a virtuous cycle at maintenance sites to streamline and contain water consumption.

Final energy consumption		2018	2017	2016
Electricity for railway traction	MWh	3,867,783	3,727,662	4,220,639
Electricity for other uses	MWh	78,624	76,483	79,470
with guarantee of origin or self-produced using photovoltaic technologies	%	100	100	100
Diesel	l	49,264,725	49,514,340	51,510,480
Natural gas	Sm ³	19,549,256	19,809,346	19,206,374

Comments on the trend

The consumption reported above shows substantially steady trends.









In the past two years, Trenitalia's water withdrawals decreased partly due to the change in the consolidation scope following the spin-off of the Cargo Division and partly due to water consumption rationalisation and containment measures at production sites, combined with management solutions and improvement technologies. This decrease is even more significant considering the growth in production measured in train-km.

Comments on the trend

The trend in waste production is affected by the annual demolition of rolling stock no longer suitable for operations. The amount of hazardous and nonhazardous waste produced decreased in 2018.

The amount of waste produced in 2017 and 2018 decreased on 2016, partly due to the change in the scope following the spin-off of the Cargo Division.







TRENITALIA'S SUBSIDIARIES

TRENITALIA C2C¹

Final energy consumption		2018	2017
Electricity for railway traction	MVVh	90,313	83,709
Electricity for other uses	MVVh	7,099	6,608
with guarantee of origin or self-produced using photovoltaic technologies	%	0	0
Natural gas	t	156,559	188,140

Comments on the trend

In 2018, Trenitalia C2C offered a larger number of services, which explains the growing trend in indicators.

The heating systems of certain buildings were converted from gas to electric.

In addition, the consumption of natural gas at one of the railway depots was excessively high in 2017 (an irregularity that was resolved).



¹The data and information refer to 2017 and 2018, as the company was included in the scope of the Sustainability Report in 2017.





 Comments on the trend
Comments on the field
The increase in water consumption is consistent with the larger number of services offered by Trenitalia C2C.
In 2018, the train fleet's toilet tank sanitation cycles were increased to offer passengers a better service.

Commitments made	what we have accomplished	what we aim to do
The photovoltaic panel installation plan at the Pitsea Station sites will begin in Fe- bruary 2019 completed	The stations have LED lighting	22 stations will undergo an eco-friend restyling using low-environmental impac insulation materials that, together with the LED lighting systems, will cut energy consu- mption by roughly 28% per year

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The project was approved for the upgra-ding of air conditioning systems on bo-ard trains to improve service quality with better system control and lower energy consumption

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ITALFERR

OUR APPROACH

In line with FS group's strategies, Italferr's design decisions are in line with the principles of environment prevention and protection under EU regulations and sustainable development strategies, developing an integrated quality, environment and safety management system in line with ISO 9001, ISO 14001 and BS OHSAS 18001 standards to ensure the efficiency and effectiveness of production processes, improve its environmental performance and supply products and services in line with the applicable legislative requirements.

Environmental planning plays a crucial role for improving the way the works interact with the local area and people. The company carries out specialised studies to check the projects' impacts on the environment and landscape and, more in general, to assess the direct and indirect effects that the construction of infrastructures could have. Furthermore, Italferr develops specific plans to identify material aspects related to processing at sites, mitigation measures and monitoring to ensure proper control over the construction of works.

The innovative approach to land issues and the inclusion of extraordinarily complex engineering works have led Italferr to define ways of integrating sustainability in the design of railway infrastructure or, rather, a railway system, in its various stages, so as to analyse the entire life cycle of the work and identify the actual budget, also highlighting the benefits generated by the infrastructure.

The carbon footprint calculation method for the projects and the Envision protocol are those of a continuously changing engineering company aware that infrastructural development must be based on the continuous search for innovative solutions capable of promoting a fruitful balance between business opportunities and quality of life, the production of wealth and environmental conservation, economic interests and social issues.

The methodology used to measure greenhouse gas emissions, developed in compliance with UNI ISO 14064 and certified by an independent body, is a tangible tool for performing an energy assessment while the infrastructural works are being designed and during their construction, as a way of promoting the most sustainable choices in the procurement and transport of construction materials by the construction companies, based on specific contractual requirements.

When integrating sustainability in design, a life cycle assessment completes the analysis of the "railway system", providing a specific assessment of the energy and environmental loads, including end-of-life impacts.

The location of the infrastructure, stakeholder engagement and the integrated assessment of environmental, economic and social objectives, environmental and social monitoring and communication tools are the primary elements of sustainable development. Moreover, steps were identified to improve and redevelop the land passed through by surveying and reclaiming interfering contaminating sites and drawing on knowledge of previous ways in which the land has been used and visited and archaeological sites consequently developed, through prior archaeological studies. This has highlighted the benefits of constructing the infrastructure as per the project.

With respect to land use, Italferr pursues design solutions focused on the compatibility of works with the condition of locations with a view to the most effective placement of the works. Over the past decade, Italferr has ramped up its architectural designs and urban planning, refining an accurate and original design process in all stages, from local planning to the design of individual works, to the final design applied to the constructive solutions. Based on the careful preparation of the functional plan, which implements the requests of customers and stakeholders and the input arising from the transport study, the company prepares the architectural concept, i.e., the formal and formative idea that transforms all the functions and suggestions, as well as the adjustments required by the location, into an architectural structure. Through the engineering of structures and plants, this process is completed with the components that ensure technical/ cost feasibility and buildability.



Most of the control tools used during construction are monitoring all environmental components that are potentially affected by processing to verify the actual occurrence of expected impacts, assess the effectiveness of systems to mitigate, record and manage any irregular situations in a timely manner.

Final energy consumption		2018	2017	2016
Electricity	MWh	2,311	2,238	2,251
with guarantee of origin or self-produced using photovoltaic technologies	%	0	0	0
Diesel		123,471	142,468	133,902
Natural gas	Sm ³	25,607	21,197	33,355

Comments on the trend

The analysis of energy consumption confirms the trend of the previous two years for electricity, while the 13.3% decrease in diesel consumption is partly due to greater optimisation of travel by company car.

On the other hand, natural gas consumption is estimated to increase by 20.8% on 2017 due to cooler than average seasonable temperatures, which lengthened the period of time in which the boiler was used.











Comments on the trend Total water consumption was greater in 2018 because it includes the consumption of not only the central site, but the local sites as well, unlike in previous years. **Comments on the trend** No hazardous special waste was produced in 2018. Furthermore, the amount of non-hazardous special waste was reduced, considering the greater amounts produced in 2017 due to the relocation of certain local offices.

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	COMPANY HIGHLIGHTS		
	Commitments made	what we have accomplished	what we aim to do
	A monitoring system to measure the main energy vectors used by the Group will be analysed completed	A meter was installed at the Rome site in 2018 to measure the thermal energy yield of the air conditioning system with a view to improving the measurement of energy factors, which will be included in the next energy diagnosis pursuant to Le- gislative decree no. 102/2014	 The initiatives planned for 2019 are meant to: 1. improve the energy consumption monitoring system at the Milan and Rome sites; 2. improve the efficiency of the existing lighting systems at the Rome site; 3. spread recommendations and good practices for a sustainable office
		An urban vegetable garden is being cre- ated on the roof of the Rome site, which will save energy used for air conditioning as it will better insulate the roof	Completion of the urban vegetable gar- den at the Rome site
		An electric car will be made available at the Rome site for employee travel, with the installation of a charging station	A special agreement has been reached for discounts on the purchase of bicycles
		Application of contractual requirements to reduce greenhouse gas emissions for four work contracts worth more than €30 million	
E C		All findings of the environmental asses- sments conducted in the design activities throughout the country were included and systematised in the SIGMAP database, cre- ating a complete analysis of the land to in- tegrate prior knowledge gained through bi- bliographical research on a vast scale and more rationally set up the analyses to be conducted on new projects being planned	
Ŷ	Prepare guidelines for a complete sustai- nability analysis of the infrastructural work, taking into consideration its life cycle and the context of the surrounding area	The guidelines for the application of the life cycle assessment to railway infrastructu- re projects were completed. They are an objective tool to create a long-term view of all stages in the infrastructure's life, calcula- ting its carbon footprint by assessing energy and environmental loads.	Operating guidelines will be defined, which, by identifying a methodology for the management and enhancement of sta- keholder engagement, constitute a single tool for planning and managing dialogue with the local area through all stages in the infrastructure's life cycle
completed	The guidelines for the application of the En- vision Sustainability Protocol to railway in- frastructures for environmental sustainability assessments were validated		



Commitments made...

...what we have accomplished ...what we aim to do...

Develop new services for the enhancement of cultural assets and the reporting of archaeological activities, in addition to the activities already underway.

Specifically, in the context of archaeological activities carried out on the Cancello-Frasso line, plan the restoration and museum display of the painted tomb (fourth century B.C.) found in the Maddaloni municipality; for the Potenza-Foggia line, plan the renovation and screening of archaeological material, along with the writing of a publication with the results of the excavations; for the Apice-Hirpinia line, consider the publication of scientific data related to the excavation As part of the archaeological activities along the Cancello-Frasso line, the renovation was completed and the project to display the Campania painted tomb found in Maddaloni (fourth century B.C.) in a museum is being drafted.

The renovation and indexing of the archaeological material found along the Potenza-Foggia line were completed and panels are being prepared for a small exhibition in the Ordona Museum.

Archaeological investigations are being conducted on the Hirpinia – Orsara line. The reporting cannot be planned until the se activities are complete



Obtain the certification in accordance with ISO 9001:2015 and ISO 14001:2015.

The certification was obtained.

completed

Obtain BIM (Building Information Modelling) certification from an independent body in accordance with a nationally-recognised framework ICMQ, one of the premier Italian certification bodies in the engineering and construction sector, granted BIM certification for the design, procurement and works oversight Maintenance of BIM (Building Information Modelling) certification







Raw materials cycle



Aspects



Energy and emissions



Water cycle



Land



Continuous improvement









MERCITALIA LOGISTICS

OUR APPROACH

In accordance with the guidelines of FS Italiane Group's environmental policy and its occupational health and safety action areas and furthering its commitment to the integrated management of the requirements of major international standards, Mercitalia Logistics considers the quality of its services, the protection of the environment and the protection of occupational health and safety strategic elements in developing its business, in the pursuit of continuous improvement in logistics and the enhancement of its assets.

The company's commitment to the environment can be seen through the use of rails as the preferred mode of transport in its provision of integrated logistics services, thereby gaining an advantage in terms of sustainable mobility and reducing emissions. It confirmed this sensitivity to environmental issues in the installation - back in 2007 - of a photovoltaic power station at the Rome San Lorenzo site, which contributes to achieving the pollution prevention goal by limiting CO₂ emissions into the atmosphere.

In 2018, as sub-holding company, Mercitalia Logistics S.p.A. launched the preparation and subsequent issue of the first process guidelines for its management and coordination model of Mercitalia hub's subsidiaries.

In particular, the sub-holding company issued the safety, environment and quality process guidelines and the related operating procedures to promote the complete integration of workers' health and safety, integrated management systems, quality, the environment and sustainability in the fields of business management and the Mercitalia hub.

The purpose of the process guidelines is to define management and coordination guidelines for the staff safety, environment and quality processes by assigning responsibilities to Mercitalia Logistics and its subsidiaries and Business Units (BU) and regulating information flows to and from FS S.p.A.

Final energy consumption		2018	2017	2016
Electricity	MVVh	2,956	2,764	2,998
with guarantee of origin or self-produced using photovoltaic technologies	%	78	12	9
Diesel	I	4,556	7,205	15,451
Natural gas	Sm ³	14,412	15,116	17,382














Develop a methodology to show customers the relationship between the service offered and environmental advantages, with particular focus on the carbon footprint, and social advantages related to the entire service offered by the company and its subsidiaries (logistics, transport, movement and other relevant services)

...what we have accomplished

In 2018, a methodology was developed to assess the sustainability of services consisting of the definition of the methods to calculate external environmental, economic and social sustainability factors. This methodology was then applied to the new FAST Service

...what we aim to do...

Application of the service sustainability assessment methodology, tested with the FAST project and other services that the hub offers

✓ completed

The scope of the integrated management system will be extended to the new FAST Service



MERCITALIA LOGISTICS' SUBSIDIARIES

MERCITALIA RAIL²

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Final energy consumption		2018	2017
Electricity for railway traction	MWh	408,963	494,409
Electricity for other uses	MWh	3,005	3,251
with guarantee of origin or self-produced using photovoltaic technologies	%	100	100
Diesel		2,753,624	2,603,702
Natural gas	Sm ³	1,067,305	1,139,668

Comments on the trend Consumption is in line with production requirements and the energy consumption needs of fixed plant.





Comments on the trend
The increase in 2018 is due to the reporting of water withdrawn from the Verona site well for industrial use (Trenitalia previously reported all this consumption).

 $^2\,{\rm The}$ data and information refer to 2017 and 2018, as the company was established in 2017 following the demerger of Trenitalia's Cargo Division.





increase in the production of perpharandous waste

The increase in the production of non-hazardous waste is due to the demolition of old train carriages. The reduction in hazardous waste is due to the greater use of outsourcing for maintenance services compared to 2017.

_	Commitments made	what we have accomplished	what we aim to do
		New electric locomotives were rolled out, making transport more efficient and envi- ronmentally sustainable	Increase the number of new locomotives and carriages in use
	Provide tablets to all personnel to elimina- te the use of paper	All personnel involved in production activities (train conducting, inspections, train formation and shunting) were given	Increase the percentage of low-environ- mental impact products used
	in progress/rescheduled	tablets	
	Replace old-generation taps with mixer taps with filters	This is in progress	Prepare partial meters to detect any leaks along the maintenance lines at plants
	in progress/rescheduled		

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MERCITALIA LOGISTICS' SUBSIDIARIES

MERCITALIA SHUNTING & TERMINAL

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Final energy consumption		2018	2017	2016
Electricity for electrical traction	MVVh	1,013	2,588	3,781
Electricity for other uses	MWh	407	402	345
with guarantee of origin or self-produced using photovoltaic technologies	%	10	10	9
Diesel		2,717,948	2,427,279	2,509,242

Comments on the trend

Electric vehicle service was discontinued in 2017 and transferred to other Mercitalia network companies.





Comments on the trend

Personnel awareness initiatives continue and have also been extended to the Terminal business unit.







Land

Continue raising the awareness of newly hired personnel about the environmental po- licy, energy savings in the use of IT resources and heating/air conditioning. Continue updating shunting vehicle engines and features in accordance with ANSF de- cree no. 1/2015 Completed	equipmen and routine out
completed	
Continue activities to improve the conditions of the temporary storage of waste produced on shunting plants with the purchase of waste ste collection centres and anti-spillage kits for hazardous liquids; expansion of these activi- ties to the Terminal Business Unit Completed	imed consi BUs (Termi risk asses

Energy and emissions

Water cycle

Continuous improvement

Raw materials cycle

MERCITALIA LOGISTICS' SUBSIDIARIES

TX LOGISTIK

Final energy consumption		2018	2017	2016
Electricity for electrical traction	MWh	147,239	160,887	155,863
Electricity for other uses	MWh	720	712	684
with guarantee of origin or self-produced using photovoltaic technologies	%	0	0	0
Diesel		135,630	133,921	113,618

Comments on the trend The reduction in electricity consumption for traction is due to the drop in traffic volumes, while the changes in electricity consumption for other uses are mainly due to weather trends. The consumption of diesel increased in relation to the larger car fleet.









GRANDI STAZIONI RAIL

OUR APPROACH

Grandi Stazioni Rail manages the real estate complexes of major Italian railway stations and the developing management and logistics areas and car parks, in accordance with FS Italiane Group's environmental policies. The company considers environmental sustainability as a strategic element of the integrated management of maintenance and cleaning, development, design and construction services.

Grandi Stazioni is committed to:

- improving the energy efficiency of its real estate complexes;
- reducing its environmental impact, in terms of water resources and greenhouse gas emissions, noise pollution and electromagnetic emissions it releases

into the atmosphere, the soil and water;

- guaranteeing the proper management of waste, promoting sorted waste collection and recycling;
- implementing its own environmental management system and striving to continuously improve its environmental performance;
- complying with and, where possible, exceeding the legal requirements governing safety and environmental protection;
- helping raise stakeholders' environmental awareness.

The above commitments have been transformed into measurable objectives that are periodically assessed.

Final energy consumption		2018	2017	2016
Electricity	MWh	74,592	74,631	78,127
with guarantee of origin or self-produced using photovoltaic technologies	%	30	30	30
Diesel		129,500	48,892	60,004
Natural gas	Sm ³	7,796,146	8,125,343	8,341,323

···· Comments on the trend ··

There are no changes in electricity consumption on the previous year to be reported.

The increase in diesel consumption is due to the conversion of the Genoa Principe thermal power plant from fuel oil to diesel.

The decrease in natural gas consumption is due to the reduction in winter daytime temperatures, especially in the second half of 2018 and at the Milan Centrale, Turin Porta Nuova and Florence Santa Maria Novella sites.





The figures refer to the environmental aspects managed directly or on behalf of the company or the Group companies. They include the consumption of station customers.



Comments on the trend Water consumption for civil use decreased in 2018 (especially at the Naples Centrale and Milan Centrale stations). There were water leaks in the Genoa Brignole station water system (repairs were already carried out in the year).











environmental services and the involvement of local

municipal utility companies.

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what we have accomplished	what we aim to do
In preparation for the executive design, discussions began with RFI, owner of the asset, to plan work compatible with the station layout modifications being studied and considering the authorisation restri- ctions applied be to the property.	Define the station layout with RFI and, consequently, begin the executive design and the planned work to make Rome Ti- burtina more energy efficient
citoris applicable to the property	
The executive design was prepared and approved for the rationalisation of the thermal power plant	Define an agreement with the lessors and tenants of commercial properties on how to finance the work, based on the appro- ved executive design and assign the work contract
The technical and economic feasibility of this project is being evaluated	Define the technical and economic feasi- bility and how to finance the work
Conduct energy diagnoses at the Rome Termini, Naples Centrale, Florence Santa Maria Novella, Bari Centrale, Bologna Centrale and Verona Porta Nuova sta- tions	Conduct energy diagnoses for the Turin Porta Nuova, Milan Centrale, Venice Santa Lucia, Venice Mestre, Genoa Piaz- za Principe and Genoa Brignole stations
The thermal power plant at the Genoa Piazza Principe station has been conver- ted from fuel oil to diesel	Begin converting the thermal power plant at the Genoa Piazza Principe station from diesel to natural gas (estimated energy savings of -22% tonnes of oil equivalents compared to 2017)
A non-routine maintenance project was planned for the Turin Porta Nuova station, with work on the old thermal power plant and that serving the commercial opera- tions at the station to bring them up to standards and improve their energy effi-	Retire one of the three generators in the historic power plant at the Turin Porta Nuo va station and replace the other two with greater-energy yield generators. Retire the thermal power plant serving the stores (Estimated energy savings of -5% tonnes of all agrigates apparent to 2017)
	In preparation for the executive design, discussions began with RFI, owner of the asset, to plan work compatible with the station layout modifications being studied and considering the authorisation restri- ctions applicable to the property The executive design was prepared and approved for the rationalisation of the thermal power plant The technical and economic feasibility of this project is being evaluated Conduct energy diagnoses at the Rome Termini, Naples Centrale, Florence Santa Maria Novella, Bari Centrale, Bologna Centrale and Verona Porta Nuova sta- tions The thermal power plant at the Genoa Piazza Principe station has been conver- ted from fuel oil to diesel A non-routine maintenance project was planned for the Turin Porta Nuova station, with work on the old thermal power plant and that serving the commercial opera- tions at the station to bring them up to standards and improve their energy effi-



FERSERVIZI

OUR APPROACH

In accordance with the guidelines in FS Italiane Group's environmental policy and its occupational health and safety guidelines and objectives and furthering its commitment to the integrated management of the requirements in major international standards, Ferservizi considers the quality of its services, the protection of the environment and the protection of occupational health and safety strategic elements in developing its business.

As part of its goal of continuous improvement, Ferservizi is committed to pursuing:

- customer satisfaction by meeting agreed requirements, which it verifies through the appropriate monitoring and recording of feedback on customer satisfaction with services provided;
- the engagement, awareness and information of people through training and internal communication, to raise their awareness of the contribution that each can give;
- the definition of measurable objectives in line with company strategies, using the necessary means and resources for their pursuit;

- full compliance with the applicable legislation and, where possible, exceeding it by investing in people and protecting environmental resources;
- the involvement of the concerned parties so that they efficiently implement policies capable of spreading awareness among all workers;
- constant focus on the procurement chain, considering compliance with adequate technical and organisational requirements on occupation health and safety and their adequacy over time, in accordance with established standards and requirements, as necessary conditions for continuing the contractual relationship;
- the consolidation of a risk prevention culture to create healthy and safe work environments and promote responsible conduct, partly to pursue the Group's objective of constantly reducing accidents;
- the rational and efficient use of natural resources and raw materials by reducing consumption and energy use, promoting the use of energies from renewable sources, the optimisation of the waste cycle and the prevention and reduction of pollution for the entire life cycle.

Final energy consumption		2018	2017	2016
Electricity	MWh	3,592	3,562	3,375
with guarantee of origin or self-produced using photovoltaic technologies	%	100	0	0
Diesel		132,752	158,755	193,432
Natural gas	Sm ³	404,215	374,708	362,789



Comments on the trend

In 2018, the photovoltaic plants in Genoa and Verona began producing. The modest rise in electricity consumption (+1%), despite the larger increase in areas served (+3.2%), shows a decrease in diesel consumption and an increase in natural gas consumption, mainly due to the conversion of several thermal power plants from diesel to natural gas (Venice and Naples) which resumed production in mid-2017.

<u>.....</u>











Commitments made	what we have accomplished	what we aim to do
The photovoltaic plant in Genoa will self-produce electricity with peak capacity of 3kWp (saving approximately 0-70 ton- nes of oil equivalents) Completed	The ten-year plan (2018-2027) for the energy conversion of properties began with utilities contracts in Ferservizi's name and the self-production of energy of re- newable sources. The plan entailed four energy diagnoses and energy efficiency measures for estimated savings of 16.4 tonnes of oil equivalents and energy self-production (photovoltaic/thermal solar power) of 9.84 tonnes of oil equi- valents	The activities included in the ten-year plan will continue, including energy diagnosis at four sites and energy efficiency measu- res for estimated savings of 7.5 tonnes of oil equivalents and energy self-production (photovoltaic/thermal solar power) of rou- ghly 15.6 tonnes of oil equivalents
Roll out the photovoltaic plant in Verona, which will be able to produce 30 MWh, covering 45% of the building's annual electricity use. It is expected to cut CO2 emissions by approximately 10,900 kg, corresponding with annual absorption guaranteed by 72 tall trees (saving ap- proximately 5 tonnes of oil equivalents)	The photovoltaic plants at Verona and Ge- noa began operating for total production of 32.33 MWh, 7.36 MWh was sold	
completed		
Conduct energy diagnoses on another four buildings (offices in Genoa, Trieste, Milan and Bari)		







Raw materials cycle

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Aspects

Energy and emissions



Water cycle

Land

ANAS³

OUR APPROACH

ANAS S.p.A. considers sustainable development a crucial aspect when taking decisions about how to operate the roadway and motorway network. It believes in protecting the land and landscape and striving for innovation in new methodologies for the designing, processing, recycling of materials and, in general, protecting the environment.

To develop sustainably, ANAS carefully assesses all impacts and promotes the adoption of criteria, guidelines and procedures to reduce the environmental impact of its activities by: upholding the principles of environmentalism and the responsible use of resources in the planning stages, with the design of projects that integrate environmental protection and enhancement; when setting up new work sites, controlling and monitoring the environmental impacts of its work sites and optimising the consumption of raw materials and natural resources; in operations, reducing and optimising energy consumption; adopting the most advanced solutions to reduce noise pollution by installing noise-dampening barriers and using noisedampening asphalt, in compliance with the national noise containment and mitigation plan.

By continuously improving its environmental performance, ANAS recognises that it achieves significant advantages, minimising all the adverse environmental impacts of its activities wherever feasible and economically sustainable.

³ The data and information refer to 2018, the year in which the company was included in the scope of the Sustainability Report.



COMPANY HIGHLIGHTS	

Final energy consumption and emissions		2018
Electricity to light roads and tunnels	MWh	368,079
Electricity for other uses	MVVh	11,500
Self-produced solar energy	MVVh	296
Diesel		3,732,319
Natural gas	Sm ³	344,566
Greenhouse gas emissions	tCO ₂	132,679



	what we have accomplished	what we aim to do
·	The Green Light project was launched to reduce the energy consumption of lighting in tunnels throughout the network ope- rated by ANAS. It included replacing the existing lamps with last-generation LED lighting. The lights in around 86 tunnels have been replaced, with work on ten of these beginning in the fourth quarter of 2018	The Green Light work plan will continue
		A system will be implemented to reuse work site water, entailing specific technical and operating procedures to be attached to the specifications for calls for bids. In each area of the work site (base camp and operating sites), a rainwater collection, treatment and storage network will be prepared to recover and reuse the water for work at the site (e.g., soaking parts, washing wheels, etc.)

%



what we have accomplished	what we aim to do
The commitment to environmental monitoring in the service areas operated under concession, by promoting environmental surveys by sub-operators, which have made it possible to identify poten- tial contaminants in the environmental matrices	A local information system (called "A.G.A.T.A.A.") will be pre- pared and implemented to store, analyse and manage environ- mental monitoring data acquired throughout the entire dome- stic infrastructure network. This system will expand the existing information base (based on regional Arpa - the environmental protection agency - networks) on the quality of all environmental aspects affected by the design and construction of roads
	The "DYNAMAP" project will be completed. As part of the EU's LIFE+ programme (to contribute to the conservation of nature and biodiversity, the drafting and implementation of environ- mental policy and legislation at EU level and the promotion of sustainable development), the aim of this project is to develop a dynamic noise mapping system that detects and represents road noise in real time
	Begin mapping the work completed and/or in progress to sa- feguard local fauna (animal crossings, habitat compensation measures, etc.) and their conservation
	Complete the design of the ANAS noise-dampening barrier pro- totype, also for acoustic and structural testing
Environmental and social sustainability criteria were considered when scoring contractors for the assignment of contracts, such as:	Environmental sustainability criteria will also be considered in futu- re contract assignment procedures as well
 the installation of fast charging stations for electric cars at service stations; the containment of energy consumption and environmental resources in the performance of activities; 	
> the creation of collection centres for the waste produced in	

 the creation of collection centres for the waste produced in new service areas. These collection centres will have containers for sorted waste and tanks for used oil



COMPANY HIGHLIGHTS



BUSITALIA SITA - NORD

OUR APPROACH

Busitalia-Sita Nord's company policy resolves to adopt a management system that extends throughout all operating sites (of the company and its subsidiaries) that allows for optimum service effectiveness and efficiency and continuous improvement, including in terms of environmental performance, in line with the needs of the customer, the evolving rules and regulations, FS Italiane Group's strategies and, in general, to keep up to date with the transformations within the social, cultural and economic context of Busitalia-Sita Nord and its subsidiaries. The company promotes the development of innovative infrastructures and technologies in order to improve services in terms of their sustainable life cycle.

The company carries out continuous market analyses and research, aimed at making the most of development opportunities for integrated and sustainable mobility, also with plans discussed with stakeholders.

Final energy consumption		2018	2017	2016
Electricity	MWh	7,606	7,248	6,758
with guarantee of origin or self-produced using photovoltaic technologies	%	62	0	0
Diesel		13,062,540	13,163,937	13,397,912
Natural gas	Sm ³	3,202,030	4,160,644	4,118,692

Comments on the trend

Electricity and diesel consumption between 2018 and 2017 are substantially the same. The consumption of electricity from certified renewable sources increased because Busitalia – Sita Nord signed contracts for the supply of electricity from 100% renewable sources in 2018. In addition, the consumption of natural gas decreased considerably following the sale of many natural gas buses.









····· Comments on the trend

The consumption trend in water for civil use between 2018 and 2017 is substantially stable. Water withdrawn for industrial use rose in 2018 compared to the previously year mainly due to an increase in bus washing.

Comments on the trend

The trend shows a significant increase in special waste produced in 2018 compared to 2017, mainly because of the scrapping of buses, non-routine cleaning of the deoilers and holding tanks for the waste water and sediment from the purifiers at the Umbria regional division.

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	Commitments made	what we have accomplished	what we aim to do
	Purchase 156 Euro 6 buses, 20 of which for the Tuscany regional division and 136 for the Umbria regional division, to repla- ce the old generation vehicles (from Euro 0 to Euro 2) in progress/rescheduled	87 Euro 6 buses joined the fleet, repla- cing the same number of old-generation vehicles	Plans for 2019 include adding 121 new Euro 6 buses to the vehicle fleet, 44 of which for the Tuscany regional division and 77 for the Umbria regional division, to replace the same number of old-ge- neration buses. This will reduce consu- mption and make 35% of the vehicles in Busitalia – Sita Nord's fleet high-efficiency
	Replace the air conditioning system at the Perugia site with a low-emission heat pump	The air conditioning system was replaced with last-generation, low-emission heat pump devices	
	completed		
	Launch a new electronic monitoring sy- stem on 15% of Busitalia group's entire bus fleet, making it possible to constantly track drivers' performance and pinpoint areas for improvement through individual training to improve personal performance and consequently reduce consumption	The new electronic monitoring system was launched on 17% of Busitalia group's fle- et to improve driver performance in terms of reducing consumption and improving traffic safety	The energy efficiency project will entail training to improve driver performance in terms of reducing consumption and impro- ving traffic safety
	Replace washing units and roll out three new washing units (two at the Perugia depot and one at the Foligno depot) which will lead to a reduction in water withdrawals	The two washing units were replaced at the Perugia depot	The washing unit at the Foligno depot (Umbria regional division) will be repla- ced and the new unit will be rolled out, which will reduce industrial water consu- mption
	in progress/rescheduled		
	Replace the water treatment plant at the Gubbio depot and shipbuilding site in Passignano	In progress	
	in progress/rescheduled		



BUSITALIA – SITA NORD'S SUBSIDIARIES

BUSITALIA VENETO

L.

Final energy consumption		2018	2017	2016
Electricity	MWh	6,896	7,246	7,190
with guarantee of origin or self-produced using photovoltaic technologies	%	0	0	0
Diesel		9,195,369	8,969,114	8,609,111
Natural gas	${\sf Sm}^3$	3,594,240	3,461,215	3,583,813

The 2017 and 2018 trends in electricity, diesel and natural gas consumption are substantially the same.







Continuous improvement

Raw materials cycle

Energy and emissions

Water cycle

59

Land

BUSITALIA – SITA NORD'S SUBSIDIARIES

ATAF GESTIONI

Final energy consumption		2018	2017	2016
Electricity	MWh	2,894	3,218	3,042
with guarantee of origin or self-produced using photovoltaic technologies	%	94	0	0
Diesel		6,531,063	6,280,105	6,272,701
Natural gas	Sm ³	2,308,752	2,442,302	2,576,758

Electricity consumption decreased due to the temporary closure of certain offices at the Via Pratese depot in Florence. In addition, more electricity from certified renewable sources was consumed in the year since, in 2018, Ataf Gestioni signed contracts for the supply of electricity from 100% renewable sources. Diesel and natural gas consumption is substantially unchanged.

Comments on the trend











Comments on the trend

The increasing trend in the consumption of water withdrawn for industrial use is due to the intensification of bus washing. Water consumption for civil use is substantially steady.

..... Comments on the trend

The substantial increase in the amount of special waste produced in 2018 compared to 2017 was due to the bus scrapping campaign, which led to a spike in special waste sent for recycling.





Commitments made...

...what we have accomplished

...what we aim to do...

In the two years 2018-2019, approximately 100 new Euro 6 vehicles will be introduced to replace Euro 3 and Euro 4 vehicles, which will guarantee reduced consumption and emissions.

Add approximately 50 hybrid Euro 6 buses to the purchase plan for 2018-2019, which will allow for a further reduction in consumption and emissions 37 Euro 6 buses were added to the purchase plan and a pilot project was launched for energy efficient configuration with gear software installed on 12 of the new vehicles to reduce the stage of driving that is not cost-effective and optimise the use of the accelerator In 2019, another 42 mild-hybrid diesel buses will be added to the fleet with better environmental performance than vehicles with conventional engines

(in progress/rescheduled



At the viale dei Mille Florence depot, create a closed-cycle reverse osmosis system for the re-use of waste water, to save water and prevent contamination from industrial waste water At the viale dei Mille Florence depot, a closed-cycle reverse osmosis washing system was built for the re-use of waste water to save water and prevent contamination from industrial waste water Bio-oxidation treatment plants will be built at the via Pratese and via Michelacci depots in Florence

completed



Continuous improvement







Aspects

Energy and emissions





Water cycle



BUSITALIA – SITA NORD'S SUBSIDIARIES

BUSITALIA CAMPANIA⁴

Final energy consumption	2018	2017	
Electricity	MVVh	726	766
with guarantee of origin or self-produced using photovoltaic technologies	%	61	0
Diesel		4,071,485	4,372,170
Natural gas	Sm ³	967,917	744,691

Electricity and diesel consumption are substantially the same while the consumption of electricity from certified renewable sources increased because Busitalia – Sita Nord signed contracts for the supply of 100% of electricity from renewable sources in 2018. The increase in natural gas consumption is due to the greater distances operated using natural gas buses.

······ Comments on the trend ·····





Comments on the trend					
The consumption tre substantially stable.	end in water	for industrial	use is		

⁴ The data and information refer to 2017 and 2018, as the company was included in the scope of the Sustainability Report in 2017.





Comments on the trend

The trend in hazardous special waste is substantially stable. The amount of non-hazardous special waste increased significantly between 2018 and 2017 because of the rise in maintenance on buses and nonroutine maintenance at the via Wenner, Salerno depot's treatment plant.





BUSITALIA – SITA NORD'S SUBSIDIARIES

QBUZZ⁵

Final energy consumption and emissions		2018
Electricity	MVVh	4,302
with guarantee of origin or self-produced using photovoltaic technologies	%	43
Diesel		9,863,166
Natural gas	Sm ³	112,250
Greenhouse gas emissions	tCO ₂	28,668



	what we have accomplis	ned	what we aim to do	
, - (´-, - , - , - , - , - , - , - , - , - , -	Ten electric buses joined the Qlink Gre e-buses to being operating in the north lands. At the same time, diesel buses we in Utrecht	en line. They are the first ern region of the Nether- ere replaced with e-buses	Actions will continue to ensure effici transport choices by implementing r logies	ent and sustainable public new, zero-emission techno-
	Hydrogen vehicles began to be rolled V.LO-City project	out as part of the High		
		Aspects		

Energy and emissions

Water cycle

Raw materials cycle

Continuous improvement

⁵ The data and information refer to 2018, the year in which the company was included in the scope of the Sustainability Report.

Land





FERROVIE DEL SUD-EST E SERVIZI AUTOMOBILISTICI⁶

OUR APPROACH

FSE operates a railway infrastructure of over 470 km of lines on which it provides transport services. It also provides integrated road/rail transport services throughout Puglia. FSE believes it is fundamental to pursue the highest standards for local public transport by both rail and road and therefore, in its relaunch plan, FSE considers the quality of services provided, the protection of the environment, the safeguarding of the health and safety of its workers and passengers as strategic elements in its business. This is why FSE has implemented a quality

management system in accordance the ISO 9001 standard (certified in July 2018). In addition, FSE has begun implementing an environmental management system that is compliant with the ISO 14001:2015 standard in accordance with the Group's guidelines, and an occupational health and safety management system in line with the requirements of BS OHSAS 18001.

Final energy consumption	2018	2017	
Electricity	MWh	4,481	4,196
with guarantee of origin or self-produced using photovoltaic technologies	%	98	0
Diesel		10,385,717	10,727,275
Natural gas	Sm ³	50,114	48,053

···· Comments on the trend ······

In 2018, FSE signed new contracts for the supply of electricity from certified renewable sources (guarantee of origin) covering 100% of its consumption. Total energy and diesel consumption show no substantial changes.



^o The data and information refer to 2017 and 2018, as the company was included in the scope of the Sustainability Report in 2017.









Comments on the trend The change was due to a leak at the Bari site. The leak was found and repaired.

The increase is due to the start of work to update the Bari-Taranto railway line which generated an increase in waste in 2018 (sleepers, tracks and fasteners, etc.).

Comments on the trend
	01		
	COMPANY HIGHLIGHTS		
	Commitments made	what we have accomplished	what we aim to do
, , , , , , , , , , , , , , , , , , ,	Purchase six electric trains and 68 new Euro 6 buses completed	Five electric trains and 68 new buses were purchased	Five new electric trains began operating, with lower atmospheric emissions than diesel trains. Another seven electric trains and 50 bu- ses will be purchased in 2019-2021
	Continue the plan to replace wood slee- pers on the Bar-Taranto line with concrete sleepers completed	Replace the wood sleepers on the Mun- givacca-Putignano line (43 km) and the Alberobello-Locorotondo section of the Bari-Taranto line (8 km)	The plan to update the wood sleepers along the Bari-Taranto line on the Puti- gnano-Martina section (26 km) will be completed
	New plants for the treatment of first flush rainwater will be rolled out at the Bari, Taranto and Lecce garages in progress/rescheduled	The rehaul of the bus washing unit at the Taranto garage was completed and the work to build the first flush rainwater tre- atment plant at the garage lot was con- tracted	Build the first flush rainwater treatment plants in Taranto (already contracted) and at the Bari and Lecce garages
	Certify the management systems for qua- lity (ISO 9001), the environment (ISO 14001) and health and safety (OHSAS 18001) will continue in progress/rescheduled	ISO 9001:2015 certification was obtained and activities began to certi- fy the environmental management (ISO 14001:2015) and occupational health and safety (OHSAS 18001) systems	Certify the SSL OHSAS 18001 system by 2019 and the ISO 14001 environmen- tal management system after the first flush rainwater treatment plants are built



Continuous improvement Ram

Raw materials cycle



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Energy and emissions





FS SISTEMI URBANI

ERROVIE

OUR APPROACH

FS Sistemi Urbani is responsible for developing the Group's assets which are not functional for railway operations and providing integrated urban services with a business-oriented approach, as well as streamlining and improving the functioning and service offered to the public.

The company's "mission" is, therefore, attentive to environmental matters, managing potentially critical environmental aspects through the transformation and redevelopment of land from an inter-modal and urbanplanning point of view.

	Commitments made	what we have accomplished	what we aim to do
6573	Continue with the activities planned in the remedial plan for the parking areas	Activities completed	Continue ongoing monitoring of all com- pany assets
	completed		
	Develop a strategic tool that identifies cri- teria for sustainable development	This was carried out by issuing a proce- dure to sustainably manage development	An asset development procedure will be applied to the most significant assets
¥	completed		



TRAINOSE 7

OUR APPROACH

TRAINOSE S.A. is currently the only provider of passenger and freight railway transport in Greece. It provides railway services on the railway network and infrastructure owned by OSE S.A. (and pays the corresponding fees to use the railway network). The rolling stock it uses belongs to the Greek government and is managed by GAIAOSE, to which TRAINOSE pays lease instalments. TRAINOSE S.A.'s trains serve thousands of residents daily throughout the country and within the largest cities.

The company aims to deliver high-quality services with a focus on economic, social and environmental sustainability. This is why it intends to create an organisational structure devoted to the principles of sustainability along the entire value chain (passenger and freight transport).

Final energy consumption and emissions		2018
Electricity for railway traction	MWh	48,375
Electricity for other uses	MWh	50
with guarantee of origin or self-produced using photovoltaic technologies	%	10
Diesel		15,915,362
Natural gas	Sm ³	15,573,189
Greenhouse gas emissions	tCO ₂	66,092



⁷ The data and information refer to 2018, the year in which the company was included in the scope of the Sustainability Report.



what we have accomplished	what we aim to do
The responsibilities of the organisational structure for quality (ISO 9001), including the management of environmental and sustai- nability issues, will be expanded	The responsibilities of the new Sustainability, Environment and Quality organisational structure will be formalised
Environmental awareness campaigns will be carried out for per- sonnel	The company will begin implementing an environmental mana- gement system in line with the requirements of ISO 14001:2015
The KPI definition process began to monitor the company's envi- ronmental performance	Procedures will be formalised for the management and reporting of KPIs to monitor the company's environmental performance
Environmental requirements were included in vehicle cleaning contracts	Where applicable, environmental requirements will be included in all contracts
The company participated in the European research project named "GreenYourMove" (GYM), co-funded by the LIFE (L'In- strument Financier pour l'Environnement) programme to develop and promote inter-modal travel to minimise greenhouse gas emissions in Europe	The GYM project will be completed and the application will be used on the company's website









Energy and emissions

Aspects



Water cycle





NETINERA GROUP

OUR APPROACH

Netinera group operates in local rail and road public transport and also offers transborder services between Germany, France, the Czech Republic and Poland, in addition to freight services.

Netinera considers the quality of services provided, the protection of the environment, the safeguarding of the health and safety of its workers and energy efficiency as strategic elements in its business.

The group is constantly committed to energy efficiency and, specifically, the monitoring and reduction of electricity consumption for railway traction. This commitment is confirmed by the Group's monitoring systems and the training and awareness campaigns aimed at personnel with the goal of minimising energy consumption during the different parts of the journey (from how the train moves to how it stops).

Final energy consumption		2018	2017	2016
Electricity for traction	MWh	162,101	160,149	166,622
Electricity for other uses	MWh	10,920	10,533	11,026
with guarantee of origin or self-produced using photovoltaic technologies	%]	0	0
Diesel		40,299,768	40,636,357	42,489,823
Natural gas	Sm ³	1,126,596	1,109,224	1,116,568



There were no significant changes in energy consumption and the most significant component was railway traction.











Comments on the trend

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The increase in special waste is mainly due to the disposal of certain vehicles and maintenance on the infrastructure.

	Commitments made	what we have accomplished	what we aim to do
•	Continue to purchase high-energy effi- ciency trains in progress/rescheduled	High-energy efficiency trains are being purchased, but the transaction is subject to the authority's awarding of the contract for the transport service	Complete the purchase of high-energy efficiency trains following the awarding of the contract
		Old-generation buses were replaced	
		Activities continued to implement an envi- ronmental management system	Obtain ISO 14001:2015 certification
		Aspects	
Continuous	improvement Raw materials cycle	Energy and emissions Wate	er cycle Land
	Company of the		
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-	and the second		-
-	-		6.93



Management Systems







MANAGEMENT SYSTEMS

The following table shows the certification standards for each company and the related scope. The "Integrated systems" column shows information on the integration of the management systems (Quality, Environment, Occupational safety).

Ferrovie dello Ste	ato Italiane	Integrated systems: -
Quality (Q) ISO 9001 ⁸	Central Audit Department and audit departments of Ferrovie de Scope:	llo Stato Italiane Group
	 design and provision of internal audit services to the Group companies. 	
Environment (E)	Ferrovie dello Stato Italiane (Headquarters)	
ISO 14001	Scope:	
	 setting the guidelines and coordinating policies and industrial strategies for implementing corporate governance processes, preparing the Group's bus corporate relationships within the Group, managing relationships with the authorities. 	or the Group's operating companies, iness plan, governing and monitoring ne government and other institutional

⁸ The certificate expired in September 2018 but activities are in progress to renew it, with the concurrent transition to the new ISO 9001:2015.

02

MANAGEMENT SYSTEMS

Integrated systems: Q + E + S

Quality (Q) ISO 9001

Commercial and Network Operation Department and Steering Departments

Scope:

> management of train traffic to ensure safe railway operation.

Production Department (PD) and Regional Production Units

Scope:

- maintenance of the railway infrastructure to ensure safe train travel and railway operation and the performance
 of train travel and shunting activities;
- > design in the railway engineering sector (superstructure, signalling and telecommunications systems and electrical traction), civil engineering, road engineering and environmental protection in the railway field.

National Electrical Equipment Workshop - Bologna, the PD's national workshops

Scope:

maintenance to ensure safe train travel and railway operation through the inspection, repair, rehaul and assistance for vehicles operating on the rails and railway equipment for electrical traction systems and safety and signalling systems.

National Superstructure Workshop - Pontassieve, the PD's national workshops

Scope:

• maintenance to ensure safe train travel and railway operation; construction of railway super structure equipment through mechanical processing, welding, assembly and attachment of rails and railway diverters.

National Carriage Workshop - Catanzaro, the PD's national workshops

Scope:

> maintenance to ensure safe train travel and railway operation through general inspections, non-routine maintenance, 5-year checks, repairs and assistance for the vehicles operating on rails.



Environment (E) ISO 14001

Central Divisions

Scope:

> design, construction, implementation, management and maintenance of national railway infrastructure.

Steering Divisions

Scope:

> management of train traffic to ensure safe railway operation.

Regional Production Units

Scope:

> maintenance of the railway infrastructure to ensure safe train travel and railway operation and the performance of train travel and shunting activities.

National Electrical Equipment Workshop - Bologna, the PD's national workshops

Scope:

maintenance to ensure safe train travel and railway operation through the inspection, repair, rehaul and assistance for vehicles operating on the rails and railway equipment for electrical traction systems and safety and signalling systems.

National Superstructure Workshop - Pontassieve, the PD's national workshops

Scope:

> maintenance to ensure safe train travel and railway operation; construction of railway super structure equipment through mechanical processing, welding, assembly and attachment of rails and railway diverters.

National Carriage Workshop - Catanzaro, the PD's national workshops

Scope:

maintenance to ensure safe train travel and railway operation through general inspections, non-routine maintenance, 5-year checks, repairs and assistance for the vehicles operating on rails.

02

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MANAGEMENT SYSTEMS

Occupational safety	Steering Divisions
(S) OHSAS 18001	Scope:
	management of train traffic to ensure safe railway operation.
	Regional Production Units
	Scope:
	 maintenance of the railway infrastructure to ensure safe train travel and railway operation and the performance of train travel and shunting activities.
	National Electrical Equipment Workshop - Bologna, the PD's national workshops
	Scope:
	 maintenance to ensure safe train travel and railway operation through the inspection, repair, rehaul and assi- stance for vehicles operating on the rails and railway equipment for electrical traction systems and safety and signalling systems.
	National Superstructure Workshop - Pontassieve, the PD's national workshops
	Scope:
	 maintenance to ensure safe train travel and railway operation; construction of railway super structure equipment through mechanical processing, welding, assembly and attachment of rails and railway diverters.
	National Carriage Workshop - Catanzaro, the PD's national workshops
	 maintenance to ensure safe train travel and railway operation through general inspections, non-routine maintenance, five-year checks, repairs and assistance for the vehicles operating on rails.
Bluferries	Integrated systems: -
Environment (E) ISO 14001	 Bluferries (Registered office, operating sites and owned ships) Scope: Maritime transport using roll-on roll-off (ro-ro) ships and high-speed craft (HSC).
Terminali Italia	Integrated systems: Q + E
Quality (Q) ISO 9001	Terminali Italia (Headquarters and operating sites) Scope:
Environment (E) ISO 14001	 management and operation of terminals equipped for intermodal transport; provision of terminal services through shunting and container handling.

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Trenitalia	Integrated systems: Q + E + S
Quality (Q) ISO 9001	Trenitalia (Headquarters and operating sites) Scope:
Environment (E) ISO 14001	 design and provide integrated mobility passenger transport by rail.
Occupational safety (S) OHSAS 18001	
Trenitalia c2c	Integrated systems: -
Environment (E) ISO 14001	Trenitalia c2cScope:management of waste, atmospheric emissions and water drains.
Busitalia - Sita Nor	d Integrated systems: Q + E + S
Quality (Q) ISO 9001	Busitalia-Sita Nord (Headquarters and regional divisions) Scope: design and provision of transport services using buses, trolley buses, railways and ships: local public transport. Design and provision of transport services using buses: long haul lines, rentals, replacement and integrated rail services and atypical services. Roll-out of alternative mobility services (lifts, cable railways, escalators and moving walkways). Maintenance and depot facilities for its own vehicle fleet and alternative mobility. Sea works and dredging. Management of parking areas and rest areas.
Occupational safety (S)ISO 14001	 Busitalia-Sita Nord (Headquarters and regional divisions) Scope: design and provision of transport services using buses and trolley buses: local public transport. Design and provision of transport services using buses: long haul lines, rentals and atypical services. Roll out of alternative mobility services (lifts, cable railways, escalators and moving walkways). Maintenance and depot facilities for its own vehicle fleet. Management of parking areas and moors.
Occupational safety (S) OHSAS 18001	 Busitalia-Sita Nord (Headquarters and regional divisions) Scope: design and provision of transport services using buses and trolleys: local public transport. Design and provision of transport services using buses: long haul lines, rentals and atypical services. Maintenance and depot facilities for its own vehicle fleet.

/n	02
	MANAGEMENT SYSTEMS
Busitalia Veneto	Integrated systems: Q + E + S
Quality (Q) ISO 9001	Busitalia Veneto (Headquarters and operating sites) Scope:
Environment (E) ISO 14001	 design and provision of transport services using buses and trolleys: local public transport. Design and provision of transport services using buses: long haul lines, rentals and atypical services. Maintenance and depot facilities for its own vehicle fleet.
Occupational safety (S) OHSAS 18001	
Busitalia Campanic	Integrated systems: -
Quality (Q) ISO 9001	Busitalia Campania (Headquarters and operating sites) Scope:
	 design and provision of transport services using buses (local public transport, long haul lines, rentals and atypical services);
	maintenance depot facilities for its own vehicle fleet (Sector EA: 31-35).
Ataf Gestioni	Integrated systems: Q + E
Quality (Q) ISO 9001	Ataf Gestioni (Headquarters and operating sites) Scope:
Environment (E) ISO 14001	 design and provision of local public transport using buses. Maintenance and depot facilities for its fleet.
Mercitalia Logistics	Integrated systems: Q + E + S ⁹
Quality (Q) ISO 9001	Mercitalia Logistics (Rome headquarters) Scope:
	 Organisation and management of logistics services in relation to sundry freight and the provision of such services via third party coordination. Management and development of the company's real estate assets. Management and coordination of the Mercitalia hub operating companies.
Environment (E) ISO 14001	Mercitalia Logistics (Rome headquarters and local units in Bologna San Donato, Catania Bi- cocca, Turin Orbassano, Bologna Interport, Pomezia S. Palomba, Verona Porta Nuova and Marcianise)
	Scope:

 organisation and management of logistics services in relation to sundry freight and the provision of such services via third party coordination. Management and development of the company's real estate assets. Management and coordination of the Mercitalia hub operating companies.

° La società ha effettuato il passaggio alla nuova Norma UNI EN ISO 45001:2018, anticipando i tempi di adeguamento richiesti da Accredia (11 marzo 2021).



Occupational safety (S) ISO 45001	Mercitalia Logistics (Rome headquarters and local units in Bologna Interport, Milan via Valtel- lina and Pomezia, via della Zoologia and Turin Orbassano)
	 organisation and management of logistics services in relation to sundry freight and the provision of such services via third party coordination. Management and development of the company's real estate assets. Management and coordination of the Mercitalia hub operating companies.
Mercitalia Shunting	g&Terminal Integrated systems: Q + E + S
Quality (Q) ISO 9001	Mercitalia Shunting&Terminal (Headquarters, Genoa office and operating site in Udine) Scope:
Environment (E) ISO 14001	 > design, construction, maintenance and restructuring of railway connections; > cargo and passenger transport services as railway company in the national railway infrastructure; > welcome, assistance and catering services on equipped passenger cars;
Occupational safety (S) OHSAS 18001	 management of shunting in railway connections; maintenance and reconditioning of diesel traction vehicles, railway rolling stock for cargo transport and related services.
Mercitalia Rail	Integrated systems: Q + E + S
Quality (Q) ISO 9001	Mercitalia Rail (Headquarters and operating sites) Scope:
Environment (E) ISO 14001	 design and provision of freight transport services by rail.
Occupational safety (S) OHSAS 18001	
FS Sistemi Urbani	Integrated systems: -
Environment (E) ISO 14001	FS Sistemi Urbani (Headquarters) Scope:
	 management, on its own behalf or by appointing third parties, of the company's real estate assets; real estate development, on its own behalf or by appointing third parties, of the company's real estate assets and other group companies' real estate assets not functional for railway operations; planning, development and implementation of real estate development and management processes and urban intermodal systems; management control activities on the real estate compendium in Salerno used by third parties.
Grandistazioni Rai	I Integrated systems: -
Environment (E) ISO 14001	Grandistazioni Rail (Rome Termini, Milan Centrale, Venice S. Lucia, Turin Porta Nuova, Naples Centrale, Venice Mestre and Verona Porta Nuova stations) Scope: management of station complexes and development support through facility and energy management services.

	02
	MANAGEMENT SYSTEMS
Ferservizi	Integrated systems: Q + E + S
Quality (Q) ISO 9001	Ferservizi (Headquarters and operating units)
	Scope:
	and asset services, maintenance and facility management services for office buildings and hotels, the issue of travel concessions, company, cantons concessions, and estate and local sustain services printing environs.
	management, tax services, correspondence, notifications and document filing.
Environment (E)	Ferservizi (Headquarters and operating units)
ISO 14001	_ Scope:
Occupational safety	 provision of all the activities that the company performs to manage administrative, sale and lease of real estate, custody and safeguarding of real estate and facility services, in addition to group procurement. IT, maintenance
(3) ONSAS 18001	and document filing.
Italferr	Integrated systems: Q + E + S
Quality (Q)	Italferr (Headquarters and operating sites)
130 9001	_ Scope:
Environment (E) ISO 14001	 project management, design, contracting management, works oversight and supervision and safety coordination for transport infrastructure work and the related interferences.
(S) OHSAS 18001	
Netinera group ¹⁰	Integrated systems: -
Quality (Q)	RAG (Neumark workshop)
150 9001	Scope:
	 light carpentry work on behalf of third parties.
	Netinera Werke
	Scope:
	 maintenance and inspection of railway vehicles in accordance with German regulations (Iron, Building and Works Regulations – EBO).
	OHE Headquarters and energing sites)

Scope:

 maintenance and inspection of railway vehicles in accordance with German regulations (Iron, Building and Works Regulations – EBO).



Anas		Integrated systems: -
Quality (Q) ISO 9001	 ANAS (Central and Divisions and Regional Units) Scope: planning, execution, monitoring and technical, administrative, legal of processes for large-scale infrastructural works, roadway works contract ght, direct operation and surveillance of the road network, research of res using innovative technologies. 	and financial management of the planning ting and the related services, works oversi- and the testing of materials and infrastructu-
TrainOSE	Integrated systems: -	
Quality del servizio (Q) UNI EN 13816/2002	TrainOSEScope:definition of objectives and measurement of delivered service quality.	
Safety (S) ELOT 1801-2008	TrainOSE Scope: management company activities.	
Ferrovie del Sud	-Est e Servizi Automobilistici	Integrated systems: -
Quality (Q) ISO 9001	 Ferrovie del Sud-Est e Servizi Automobilistici (Headquarters and operating sites) Scope: design and provision of local public road transport services. design and provision of local railway transport services. Maintenance of rolling stock. Design and management (routine and non-routine maintenance) of railway infrastructures. 	



Group Strategy, Planning, Innovation and Sustainability Department mail: rapportosostenibilita@fsitaliane.it

External Relations

Piazza della Croce Rossa, 1 - 00161 Rome

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